### **Document Pack**



Wales Pension Partnership Joint Governance Committee, Democratic Services Unit, Chief Executive's Department, Carmarthenshire County Council, County Hall, Carmarthen SA31 1JP.

FRIDAY, 29 NOVEMBER 2019

TO: ALL MEMBERS OF THE WALES PENSION PARTNERSHIP JOINT GOVERNANCE COMMITTEE

I HEREBY SUMMON YOU TO ATTEND A MEETING OF THE WALES PENSION PARTNERSHIP JOINT GOVERNANCE COMMITTEE WHICH WILL BE HELD IN THE CHAMBER, COUNTY HALL, CARMARTHEN. SA31 1JP. AT 10.00 AM, ON MONDAY, 9TH DECEMBER, 2019 FOR THE TRANSACTION OF THE BUSINESS OUTLINED ON THE ATTACHED AGENDA

Wendy Walters

CHIEF EXECUTIVE
CARMARTHENSHIRE COUNTY COUNCIL

**PLEASE NOTE**: THIS MEETING WILL BE FILMED FOR LIVE OR SUBSEQUENT BROADCAST. THE IMAGES AND SOUND RECORDING MAY ALSO BE USED FOR TRAINING PURPOSES.

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### WALES PENSION PARTNERSHIP JOINT GOVERNANCE COMMITTEE 8 MEMBERS

(1 Member from each Constituent Authority)

CARMARTHENSHIRE COUNTY COUNCIL

COUNCILLOR ELWYN WILLIAMS

**CITY & COUNTY OF SWANSEA** 

COUNCILLOR CLIVE LLOYD

**CITY OF CARDIFF** 

COUNCILLOR CHRISTOPHER WEAVER

**FLINTSHIRE COUNTY COUNCIL** 

COUNCILLOR AARON SHOTTON

**GWYNEDD COUNTY COUNCIL** 

COUNCILLOR JOHN PUGHE ROBERTS

**POWYS COUNTY COUNCIL** 

COUNCILLOR PETER LEWIS

RHONDDA CYNON TAF COUNTY BOROUGH COUNCIL

COUNCILLOR MARK NORRIS

TORFAEN COUNTY BOROUGH COUNCIL

COUNCILLOR GLYN CARON

## AGENDA

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12. WPP OVERSIGHT ADVISOR



## WALES PENSION PARTNERSHIP JOINT GOVERNANCE COMMITTEE

Friday, 20 September 2019

**PRESENT:** Councillor P. Lewis (Chair)

### Councillors:

G. Caron, C. Lloyd, M. Norris, J.Pughe Roberts, A. Shotton, C. Weaver and D.E. Williams

### The following Officers were in attendance:

- C. Moore, Joint Committee Section 151 Officer (CCC)
- L.R. Jones, Joint Committee Monitoring Officer (CCC)
- N. Aurelius, Assistant Chief Executive Resources (TCC)
- B. Davies, Director of Financial Services (RCT)
- J. Dong, Chief Treasury & Technical Officer (C&CS)
- D. Edwards, Head of Finance (GCC)
- C. Hurst, Pension Fund Manager (PCC)
- D. Fielder, Deputy Head of Pensions (FCC)
- C. Lee, Corporate Director of Resources (CoC)
- J. Thomas, Head of Financial Services (PCC)
- A. Parnell, Treasury & Pension Investments Manager (CCC)
- D. Jones-Thomas, Pensions & Investment Accountant (GCC)
- Y. Keitch, Principal Accountant (RCT)
- K. Cobb, Senior Accountant (C&CS)
- T. Williams, Senior Financial Services Officer (CCC)
- J. Laimann, Assistant Democratic Services Officer (CCC)

### Also present:

Eamonn Gough, Link Asset Services Denise Jones, Link Asset Services Karl Midl, Link Asset Services Jim Leggate, Russell Investments Sasha Mandich, Russell Investments John Wright, Hymans Robertson Fraser Hope, Hymans Robertson

Council Chamber - Torfaen Council, Civic Centre, Pontypool. 10.00 - 11.00 am

### 1. APOLOGIES FOR ABSENCE

There were no apologies for absence.

The Chair welcomed Councillor Aaron Shotton (FCC) to the meeting.

The Chair extended congratulations to the Dyfed Pension Fund and the City and Council of Swansea Pension Fund for winning awards at the 2019 LAPF Investment Awards on the 19<sup>th</sup> September 2019. The chair also congratulated all involved with the Wales Pension Partnership (WPP) as the WPP was highly commended for the Pool of the Year award.



### 2. DECLARATIONS OF INTEREST

G. Caron Member of Greater Gwent Pension Fund:

Wife is deferred member of Greater Gwent Pension

Fund;

Son-in-law is member of Greater Gwent Pension Fund

P. Lewis Member of Powys Pension Fund;

C. Lloyd Member of City and County of Swansea Pension Fund;

Father is member of City and County of Swansea

Pension Fund

M. Norris Member of Rhondda Cynon Taf Pension Fund;

J. Pugh Roberts Member of Gwynedd Pension Fund;
A. Shotton Member of Clwyd Pension Fund

Wife is member of Clwyd Pension Fund

E. Williams Member of Dyfed Pension Fund

(Note: There is an exemption within the Code of Conduct for Members, which allows a member who has been appointed or nominated by their authority to a relevant body to declare that interest but remain and participate in the meeting).

## 3. TO SIGN AS A CORRECT RECORD THE MINUTES OF THE MEETING OF THE JOINT COMMITTEE HELD ON THE 28TH JUNE 2019

RESOLVED that the minutes of the Joint Governance Committee meeting held on 28 June 2019 be signed as a correct record.

### 4. HOST AUTHORITY UPDATE

Mr Parnell provided the Committee with an update on the following key areas:

Governance – A Beliefs, Policies & Governance workshop would be held after today's meeting.

Online reporting – An online reporting portal had been launched where constituent authorities could access their individual fund's monthly reports.

Fixed Income Transition Management – Hymans had been appointed as the Fixed Income Transition Management Oversight Advisor. Hymans was working in cooperation with Link and the Host Authority on the appointment of a Fixed Income Transition Manager and the process was expected to be completed before Christmas.

Website – The bilingual Wales Pension Partnership website was fully functional and a demonstration would follow today's meeting. The website would then be going live the following week.

Communications and training – A communications policy was being developed in cooperation with Hymans. More information would be available at the next Joint Governance Committee (JGC) meeting in December.



MHCLG update – an update was in the process of being drafted by the Host Authority.

Workplan – the workplan was being reviewed on a quarterly basis.

RESOLVED that the host authority presentation be received.

### 5. AUDITED ANNUAL RETURN AND AUDIT REPORT 2018/19

The Joint Committee considered the Audited Annual Return and Audit Report 2018/19. The JGC Section 151 Officer advised that the Joint Committee had considered the unaudited Statement at its previous meeting in June and had delegated formal approval of the Audited Statement to Carmarthenshire County Council's Audit Committee for 2018/19. The report had been approved by the Audit Committee and was provided to the JGC for information only. It was expected that a full Statement of Accounts would have to be provided next year and this would be brought to the JGC for formal approval.

In response to a query, the Section 151 Officer advised that the Wales Audit Office had recommended that transition costs be disclosed in a consistent manner across individual pension fund accounts and the recommendation was for this to be addressed by the Officer Working Group. The Section 151 Officer advised that this would be built in to the OWG agenda to ensure a consistent approach in accounting practices across all of Wales.

**RESOLVED** that the Audited Annual Return and Audit Report be received.

### 6. RESPONSIBLE INVESTMENT POLICY

The Joint Committee received a presentation on the WPP Responsible Investment Policy. The Joint Committee was advised that the Policy had been developed in consultation with the constituent authorities on the basis of the responsible investment principles approved at the JGC meeting in June. The Policy had been found to be fully implementable and would be reviewed on an annual basis.

In response to a query regarding the appointment of a single engagement provider and a proxy voting agent, the Joint Committee was advised that the proposal would be discussed at the next Officer Working Group meeting and a voting policy would be developed in consultation with the appointed proxy voting adviser.

In response to a query on communications, the Joint Committee was advised that the Responsible Investment Policy would be published bilingually on the WPP website. It was suggested that the Policy could be promoted through a press release.

### **RESOLVED** that

- 6.1. The Responsible Investment Policy be approved;
- 6.2. A press release on the Responsible Investment Policy be prepared by the Host Authority.

### 7. PENSION BOARD CHAIRS ENGAGEMENT



The Joint Committee considered a proposal on the engagement of pension board chairs. Following a positively received Pension Board Engagement Day on 2 April 2019, it had been suggested that six-monthly Pension Board Chair Engagement Days could provide an effective forum for facilitating dialogue with the chairs and wider membership of the eight local pension boards. The proposal could present an alternative to scheme member representation on the JGC and, if approved, would form part of the WPP governance structure. It was further suggested that engagement days could be attended by pension board chairs or nominated substitutes as appropriate.

In response to a query on union / employee representation at the JGC, the Joint Committee was advised that the Inter-Authority Agreement currently limited membership of the JGC to one elected member from each constituent authority. The JGC could discuss representation of co-opted members however the Inter-Authority Agreement could only be amended with the approval from all eight constituent authorities. There would also be a need to check whether legislation allows for them to be a voting member on the committee. The Joint Committee was further advised that current working relationships with the pension boards were positive and union representatives were able to attend Pension Board Chairs Engagement meetings as board representatives.

Representatives from Hymans further advised that the Scheme Advisory Board had appointed Hymans to carry out a review of governance structures in the Local Government Pension Scheme earlier this year – The Good Governance Project. The review had identified a desire among different stakeholders for greater employee representation, however the review had been tailored to local pension funds rather than pools.

It was suggested that the subject of scheme member representation be brought back to the JGC early in the new year following the results of the good governance survey, advise from the Scheme Advisory Board and consideration within the individual funds.

### **RESOLVED** that

- 7.1. Six-monthly Pension Board Chair Engagement Days be adopted as part of the WPP governance structure;
- 7.2. The subject of co-opted representation on the JGC be re-visited at a JGC meeting in the new year.

### 8. LINK / RUSSELL UPDATE

The Joint Committee received a presentation from Link and Russell on the progress of the WPP. The Joint Committee was advised that the assets under the Global Opportunities and Global Growth funds (Tranche 1) launched January 2019 were continuing to grow and the UK Opportunities fund (Tranche 2) would be launched on 23 September 2019. Plans to launch the European Equities sub-fund had been put on hold due to a strategy change. With regard to Fixed Income (Tranche 3), the additional UK Credit fund would be considered for approval by the Joint Committee at today's meeting. Hymans had been appointed the Transition Management Advisor and they were working closely with Link to agree the RFP



which will be sent to five potential Transition Managers. The launch of all five sub funds was targeted for December 2019 however this was contingent on the prospectus being submitted to the FCA by 24 October 2019. A subgroup of the Officer Working Group (OWG) was developing a proposal regarding Private Markets (Tranche 4).

With regard to the Engagement Protocol, recent key events included yesterday's Annual Shareholder Day in Cardiff which afforded the opportunity for dialogue with Global Equity fund investment managers. Representatives from Link and Russell had attended the Dyfed Pension Fund Committee earlier this week and would visit various other individual fund committees over the next few months.

RESOLVED that the Link / Russell update be received.

### 9. PERFORMANCE REPORTS AS AT 30 JUNE 2019

The Joint Committee received a presentation on the performance reports for the Global Growth Fund and the Global Opportunities Fund as at 30 June 2019. The Joint Committee was advised that, over the last quarter, the Global Growth Fund had increased in value by around 6% from £2.08bn to £2.2bn and the Global Opportunities Fund by around 7% from £1.97bn to £2.11bn. Compared to respective benchmarks, the Global Growth Fund had slightly underperformed while the Global Opportunities Fund had outperformed projected growth in market value over the last quarter.

In response to a query, the Joint Committee was advised that exchange rate fluctuations had only a limited influence on performance compared to benchmark but could have a more significant impact on total returns. A more detailed analysis of the contribution of exchange rate fluctuations would be circulated to the Joint Committee.

RESOLVED that the presentation on the performance of the Global Growth Fund and the Global Opportunities Fund be received.

### 10. EXCLUSION OF THE PUBLIC

UNANIMOUSLY RESOLVED, pursuant to the Local Government Act 1972, as amended by the Local Government (Access to Information)(Variation) (Wales) Order 2007, that the public be excluded from the meeting during consideration of the following item as the reports contained exempt information as defined in paragraph 14 of Part 4 of Schedule 12A to the Act.

### 11. FIXED INCOME UK CREDIT SUB-FUND

Following the application of the public interest test it was UNANIMOUSLY RESOLVED, pursuant to the Act referred to in Minute 10 above, to consider this matter in private, with the public excluded from the meeting, as disclosure would be likely to cause financial harm to the Wales Pension Partnership.



The Joint Committee received a presentation on the Fixed Income UK Credit Sub Fund.

### **RESOLVED** that

- 11.1 The launch of the UK Active Credit sub-fund be approved;
- 11.2 iBOXX £ Non-Gilts All Maturities be adopted as the sub-fund's benchmark;
- 11.3 Fidelity Investments be approved as the manager of the sub-fund;
- 11.4 The effective asset management fee of 0.09% p.a charged by the manager be approved.

CHAIR	DATE





# WALES PENSION PARTNERSHIP JOINT GOVERNANCE COMMITTEE

### **9 DECEMBER 2019**

### **HOST AUTHORITY UPDATE**

### **RECOMMENDATIONS / KEY DECISIONS REQUIRED:**

To receive an update from the host authority

### **REASONS:**

The host authority to provide a progress update in relation to the following key areas:

- Governance
- Ongoing establishment
- Operator services
- Communications and reporting
- Training and meetings
- Resources, budget and fees

Report Author:	Designation:	Tel No. 01267 224160
Chris Moore	Director of Corporate Services	
	Carmarthenshire County Council	E. Mail: CMoore@carmarthenshire.gov.uk

## EXECUTIVE SUMMARY JOINT GOVERNANCE COMMITTEE

### **9 DECEMBER 2019**

### **HOST AUTHORITY UPDATE**

### BRIEF SUMMARY OF PURPOSE OF REPORT

The 2019/20 Workplan was agreed by the Joint Governance Committee on 27 March 2019. This is a working document that will assist the Wales Pension Partnership achieve its overall objectives and goals for the year.

Updated 2019/20 workplan attached.

A number of activities have been worked on during the last few months, which are being brought to today's JGC for approval:

- Beliefs statement
- Governance matrix
- Communication plan
- 2019/20 Training plan

### Next Steps / Priorities:

- Continue working on the development of the business plan
- Continue the work of the private markets sub group to define requirements for illiquid assets
- Appoint a proxy voting agent off the National Framework (Stewardship Advisory Services) and develop a voting policy.

### Other key areas:

- BlackRock have been appointed as the Fixed Income Transition Manager and the transition will take place in January 2020.
- Press release on the WPP's Responsible Investment Policy the attached press release has been issued.

DETAILED REPORT ATTACHED?	YES

## **IMPLICATIONS**

Policy, Crime & Disorder and Equalities YES	Legal NONE	Finance  NONE	Risk Management Issues  NONE	Staffing Implications  NONE
Policy				
			efs statement, governanc documents for the Wales	

## **CONSULTATIONS**

Details of any consultations undertaken are to be included here				

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report: THESE ARE DETAILED BELOW						
Title of Document  File Ref No.  Locations that the papers are available for public inspection/WEBSITE LINK						

## **WALES PENSION PARTNERSHIP WORKPLAN 2019-20**

WORK AREA	ACTIVITIES DESCRIPTION	Assigned to	Ratified by / sign off	Contractual obligation	Apr - Jun	Jul - Sep	Oct - Dec	Jan - Mar	Apr - Jι
	Formulation of objectives and beliefs for Wales Pension Partnership	OWG	JGC						
	Preparation of business plan	Host Authority, OWG	JGC, Administering Authorities	IAA Clause 6.1					
	RI Policy:  - Finalise WPP RI policy  - Review and refine voting principles/policy  - Explore the appointment of a proxy voting agent  - Development of climate risk policy  - Development of ESG monitoring metrics  - Include ESG metrics in WPP's broader oversight framework	Host Authority, OWG	JGC, Administering Authorities						
Governance	Development of WPP policies and procedures:  - Training and Competence  - Complaints  - Breaches and Errors  - Conflicts of Interest  - Business Continuity Planning  - DSAR/FOI  - Contract management, co-ordination and liaison with the Operator  - Re-balancing policy	OWG, Link	JGC	IAA Clause 20 and Schedule 5					
	Engage with MHCLG over consultation	OWG	JGC						
	Finalise engagement protocols with Operator	Host Authority, Link	JGC						
	Agree and document delegations and decision-making in single source / governance matrix	Host Authority	JGC						
	Measure underlying costs and savings including FX, custody, trading	Host Authority	JGC						
	Explore other opportunities for collaboration e.g. single custodian for non-pool assets	Host Authority	JGC, Administering						
			Authorities						
	Launch of Tranche 2 sub-fund - UK and European (ex-UK) equity (currently scheduled for March 19)	Link	Administering Authorities	OA Schedule 4, 1.1					
	Launch of Tranche 3 sub-fund - Fixed Income	Link	Administering Authorities	OA Schedule 4, 1.1					
	Launch of online reporting portal	Link	OWG						
	Development of monthly reporting pack e.g. valuation reports, assets held outwith the pool	OWG, Link	Administering Authorities	OA Schedule 4, 1.7					
	Development of KPI reports (quarterly requirement)	OWG, Link	Host Authority	OA Schedule 4, 1.6					
Ongoing establishment	Develop plan for tranche 4 onwards (incl fee negotiations)	Link, Russell	JGC	OA Schedule 3, 3					
	Finalise stock lending arrangements with Administering Authorities	OWG	Administering Authorities						
	Appoint transition manager for required transitions and oversee transitions	Link	OWG	OA Schedule 5, 2.5					
	Transition planning and implementation	Transition Manager	OWG, Link						
	Transition oversight following transition exercises including independent audit	Hymans Robertson, Byhiras	OWG						
	Define requirements for illiquid assets and develop other vehicles	owg	JGC, Administering Authorities	OA Schedule 3, 4					
					•	•			•
	Effective management of sub-contractors e.g. depositary, custodian, Russell	Link	Host Authority	OA Schedule 4, 1.5					
	Provide detailed monitoring and reporting on performance of all underlying Investment Managers and Non-Pool Investment Managers (quarterly requirement)	Link	Host Authority	OA Schedule 5, 2.6					
	Management of ACS and sub-funds	Link	Host Authority	OA Schedule 4, 1.4					
	Agree requirements for cost transparency, and ensure reporting in place	OWG, Link		, , , , , , , , , , , , , , , , , , , ,					
Operator services	Adherence to WPP policies	Link	Host Authority						
Operator services	Annual review of the ACS prospectus	Link	JGC	OA Clause 6					
	Provide monthly reporting pack e.g. valuation reports, assets held outwith the pool	Link	N/A	OA Schedule 4, 1.7					
	Provide KPI reports (quarterly requirement)	Link	Host Authority	OA Schedule 4, 1.6					
	Annual review by WPP as to whether to switch on non-consultative services	OWG	JGC	OA Schedule 6, 1					
	The state of the s	1 - · · · ·	I	OA Clause 16	+		-		<del>                                     </del>

$\Box$	WORK AREA	ACTIVITIES DESCRIPTION	Assigned to	Ratified by / sign off	Contractual obligation	Apr - Jun	Jul - Sep	Oct - Dec	Jan - Mar	Apr - Jun
Page		Creation of a communications plan	Host Authority	JGC						
<u>a</u>		Creation / ongoing maintenance of WPP website	Host Authority	JGC						
	Communications and reporting	Drafting of communications to internal stakeholders e.g. regular bulletins	Host Authority	N/A						
6		Drafting of external communications / press releases	Host Authority	JGC						
		Drafting of the bi-annual update to MHCLG	Host Authority	JGC						
		Development of JGC / OWG training plan	Host Authority, OWG	JGC						
		2 - 3 educational training sessions to the JGC / OWG	Link	N/A	OA Schedule 5, 2.7(a)					
		Quarterly review and planning meetings	Host Authority, Link	N/A	OA Schedule 5, 2.8(a)					
	Training and meetings	Annual meeting / training ession with each individual Constituent Authority	Link	N/A	OA Schedule 5, 2.7(b) and 2.8(b)					
	c c	Meeting(s) with Investment Managers (to be considered)	Link	N/A						
		Scheduling and facilitation of business planning meeting	Host Authority	N/A						
		Scheduling and production of papers for OWG meetings	Host Authority	N/A	IAA Clause 7.1(d)					
		Scheduling and production of papers for JGC meetings	Host Authority	N/A	IAA Clause 7.1(d)					
		Management of Host Authority resources	Host Authority	OWG	IAA Clause 7.1(a) & 7.1(c)					
	Pageuroes, budget and food	Preparation of budget for 2020/21	Host Authority	OWG	IAA Clause 6.1(b)					
	Resources, budget and fees	Monitoring of current budget	Host Authority	OWG						
		Procurement of oversight advisor for the WPP	OWG	JGC						

<sup>\*</sup> Work has commenced on the WPP business plan, however the plan is not likley to be developed until 1st quarter of 2020

KEY			
To be completed			
In progress			
Completed			
Ongoing activities			

<sup>\*\*</sup> A sub group has been set up to look at the requirements for illiquid assets, timeline extended accordingly



# The Wales Pension Partnership (WPP) announces ambitious new Responsible Investment Policy

The Wales Pension Partnership ('WPP'), the pooling entity for the eight Welsh LGPS Funds, has announced a new Responsible Investment ('RI') policy, highlighting its commitment to responsible investment and desire to be a leader in this area.

The new overarching policy was developed collaboratively by the WPP and its eight Constituent Authorities\* and will be adopted by them all. At the same time, it will allow individual Constituent Authorities to maintain and develop their own RI policies.

## Commenting on the development of the new RI policy, Chris Moore, Director of Corporate Services from the WPP Host Authority, says:

"Responsible investment policies are vitally important not only to the administration of our funds but to the future of Wales. We recognised how crucial it was for the WPP to establish its own responsible investment policy and aimed to ensure that all stakeholders of the WPP were represented in the policy's development. Building support and gaining consensus among the Constituent Authorities was imperative. We needed to be sure that the policy was representative of the broad range of investment beliefs within the Pool. We are thrilled to have agreement on a policy that can now be implemented on behalf of the underlying Constituent Authorities. We are all highly committed to seeing this new ambitious RI Policy succeed."

In its new RI policy, the WPP has agreed to prioritise a number of actions over the next 12 months, including developing a specific climate risk policy and engaging with its investment managers to develop an appropriate set of RI monitoring metrics.

The full WPP RI policy can be found on its recently launched website www.walespensionpartnership.org/

**ENDS** 

#### For more information:

WalesPensionPartnership@carmarthenshire.gov.uk

#### **Notes to Editors:**

### \* List of Constituent Authorities

- Cardiff & Vale of Glamorgan Pension Fund
- Clwyd Pension Fund
- Dyfed Pension Fund
- Torfaen Pension Fund
- Gwynedd Pension Fund
- Powys Pension Fund
- Rhondda Cynon Taf Pension Fund
- City and County of Swansea Pension Fund

### **About WPP**

The Wales Pension Partnership (WPP) was established in 2017. The WPP is a collaboration of the eight LGPS funds (Constituent Authorities) covering the whole of Wales and is one of eight national Local Government Pension pools.

It has a long, successful history of collaboration, including examples that pre-date the Government's pooling initiative. It is proud of its unique identity as a Pool – its Constituent Authorities represent and span the entirety of Wales. Being democratically accountable means it provides the best of strong public sector governance and transparency.

WPP's operating model is designed to be flexible and deliver value for money. It appointed an external Operator and makes use of external advisers to bring best of breed expertise to support the running of the Pool. The Operator is Link Fund Solutions and they have partnered with Russell Investments to manage the investments and assist in the reduction of investment management costs for all the Constituent Authorities.



# WALES PENSION PARTNERSHIP JOINT GOVERNANCE COMMITTEE

### **9 DECEMBER 2019**

WPP TRAINING PLAN – 2019/20							
RECOMMENDATIONS / KE	EY DECISIONS REQUIRE	D:					
To approve the WPP training	ing plan for 2019/20						
REASONS:							
One of the key activities und workplan is the developmen developed and requires app	t of a JGC / OWG training	<b>-</b>					
Report Author:	Designation:	Tel No. 01267 224160					
Chris Moore	Director of Corporate Services						
	Carmarthenshire County Council	E. Mail: CMoore@carmarthenshire.gov.uk					

## EXECUTIVE SUMMARY JOINT GOVERNANCE COMMITTEE

### **9 DECEMBER 2019**

### WPP TRAINING PLAN - 2019/20

### BRIEF SUMMARY OF PURPOSE OF REPORT

The development of a training plan is included in the 2019/20 WPP workplan which was agreed by the Joint Governance Committee on 27 March 2019.

A WPP Training Requirements Questionnaire was issued to all OWG and JGC members for completion and the responses from the completed questionnaires have been assessed in the preparation of this document.

Due to the timing of the development of this training plan, it only covers Quarter 4 - January to March 2020. A 2020 / 2021 plan will be developed for approval at the March 2020 JGC meeting.

This training is primarily focussed on meeting the training needs of members of the OWG and JGC, however it may be extended to Pension Committee members, as well as Pension Board representatives, if relevant.

This training plan is devised to supplement existing Constituent Authority training and will be relevant to the WPP's pooling activities. It is important that individuals have, and maintain, an 'appropriate' level of knowledge and understanding of the activities relevant to their duties within the WPP.

DETAILED REPORT ATTACHED?	YES

## **IMPLICATIONS**

Policy, Crime & Disorder and Equalities YES	Legal NONE	Finance  NONE	Risk Management Issues  NONE	Staffing Implications  NONE
Policy				
A training plan ha Partnership.	s been prepa	red which will be a fo	ormal document for the W	ales Pension

## **CONSULTATIONS**

Details of any consultations undertaken are to be included here	
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Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:		
THESE ARE DETAILED BELOW		
Title of Document File Ref Locations that the papers are available for		
No. public inspection/WEBSITE LINK		

### Wales Pension Partnership Training Plan 2019/2020

### **Background and Introduction**

It is best practice for WPP personnel to have:

- Appropriate knowledge and understanding of:
  - the regulations and markets relating to pensions;
  - the pooling of Local Authority Pension Schemes; and
  - relevant investment opportunities.

The WPP's training plan is designed to supplement existing Constituent Authority training plans. Local level training needs will continue to be addressed by Constituent Authorities while the WPP training plan will offer training that is relevant to the WPP's pooling activities.

WPP personnel should obtain a degree of knowledge and understanding that ensures they are able to carry out their duties associated with the WPP.

WPP personnel should also be aware of the WPP's framework, beliefs, polices, governance matrix, the decision-making process and decision logging process.

It is suggested that new WPP personnel conduct formal introductory training to reach the level of knowledge set out above. Following any introductory training, personnel are expected to maintain their understanding of items set out above, completing any additional training as necessary.

To aid WPP personnel, the Host Authority will arrange quarterly training sessions which will cover major areas such as investments, administration, regulation requirements, Government guidance and market developments. Please note that the Host Authority will maintain a training plan log which will keep a record of all the training WPP personnel have completed to date and the training that is due to take place in the foreseeable future.

We have set out below a list of training topics which the Host Authority will arrange training for the remainder of the 2019/2020 financial year. The topics outlined below are based on the responses received from the 2019/20 WPP training requirements questionnaire. We note that this questionnaire will be issued to the Joint Governance Committee ('JGC') and Officers Working Group ('OWG') on an annual basis.

### **Training**

Topic	Presenter/ Training Host	Date
Market Understanding 1		
Fund Wrappers	The Operator	Q4
Transfer, in-specie transfer and wind down of illiquid assets	The Operator & Oversight Advisor	January – March 2020
Asset Class Training	Russell Investments / Investment Managers & Oversight Advisor	

The WPP's training events will primarily focus on meeting the training needs of members of the OWG and JGC, however Constituent Authorities are encouraged to invite Pension Committee Chairs Members, as well as Pension Board Representatives if they believe that the training would be beneficial to these individuals.

### **Individual Training**

It is important that individuals have, and maintain, an 'appropriate' level of knowledge and understanding of the activities relevant to their duties within the WPP.

It is best practice for individuals to review their own knowledge and understanding at least annually and undertake further learning for any areas that are identified as requiring further attention or development. Individuals should consider their learning requirements and record any training activity undertaken and inform the Host Authority, who will aid this process by issuing an annual training requirements questionnaire.



# WALES PENSION PARTNERSHIP JOINT GOVERNANCE COMMITTEE

### **9 DECEMBER 2019**

WPP COMMUNICATION PLAN			
RECOMMENDATIONS / KE	EY DECISIONS REQUIRE	D:	
To approve the WPP Com	munication Plan		
REASONS:			
One of the key activities und 2019/20 workplan is the cre plan has been created and	ation of a communication p	olan. The communication	
Report Author: Chris Moore	Designation: Director of Corporate Services  Carmarthenshire County Council	Tel No. 01267 224160  E. Mail: CMoore@carmarthenshire.gov.uk	

## EXECUTIVE SUMMARY JOINT GOVERNANCE COMMITTEE

### **9 DECEMBER 2019**

### WPP COMMUNICATION PLAN

### BRIEF SUMMARY OF PURPOSE OF REPORT

The creation of a communication plan is included in the 2019/20 WPP workplan which was agreed by the Joint Governance Committee on 27 March 2019.

A communication workshop was held in June 2019. This workshop was hosted by Hymans and attended by JGC members and OWG officers. Following this workshop, the attached communication plan has been developed.

This communication plan sets out how the WPP will carry out its internal and external communication strategies. The plan outlines the WPP's:

- Target Audience
- Key Messages / Key Purpose
- Means of Communication
- Responsibilities
- Review & Reflection Process

This plan will be reviewed annually.

DETAILED REPORT ATTACHED?	YES

## **IMPLICATIONS**

Policy, Crime & Disorder and Equalities YES	Legal NONE	Finance NONE	Risk Management Issues  NONE	Staffing Implications  NONE
Policy A communication	nlan has hee	n prepared which wi	Il be a formal document fo	or the Wales
Pension Partners		ii proparod willon wi		or the vvales

## **CONSULTATIONS**

Details of any consultations undertaken are to be included here

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:		
THESE ARE DETAILED BELOW		
Title of Document File Ref Locations that the papers are available for		
No. public inspection/WEBSITE LINK		

### **Wales Pension Partnership - Communication Plan**

The Wales Pension Partnership ("WPP") believes that effective internal and external communication is vital to achieving its objectives. The WPP, as part of its commitment to this belief, has agreed to formulate and maintain a communication plan which will be reviewed annually. The communication plan's annual review will take account of innovative developments within the communication industry and the expressed views of WPP's stakeholders.

This communication plan sets out how the WPP will carry out its internal and external communication strategies. The plan outlines the WPP's:

- Target Audience
- Key Messages / Key Purpose
- Means of Communication
- Responsibilities
- Review & Reflection Process

#### **Internal Communication**

### **Target Audience**

As part of its internal communication plan the WPP will seek to communicate and engage with the following internal bodies:

- Constituent Authorities
- Officers
- JGC Members
- Scheme Members (via the Constituent Authorities)
- Pension Committees
- Pension Boards
- Pension Forums
- Employers
- Suppliers (e.g. The Operator)

#### **Key Purpose**

The WPP recognises that effective internal communication is critical to achieving the WPP's objectives. Internal communication will foster greater collaboration amongst WPP personnel and will help ensure that everyone is fully informed and aligned with WPP's beliefs, objectives and priorities.

Improved internal communication will allow for greater levels of information sharing within the WPP and improve the WPP's decision making process. In addition, internal communication will let the WPP foster its unique identity and culture, which will allow it to further develop its unified vision and journey plan.

### **Means of Communication**

The WPP has identified the following methods and communications channels as the means by which it will communicate and engage with its internal stakeholders:

- Annual WPP Member statement (for Constituent Authority use)
- Frequently asked questions for Members (for Constituent Authority use)

- Website
- Social media
- Meeting summary notes
- Surveys
- Internal document portal
- Bi-Weekly conference calls
- OWG meetings
- JGC meetings
- Engagement & training days

### Responsibilities

The table below outlines who is responsible for certain elements of the WPP internal communication plan:

Task/ Communication Channel:	Responsibility of:
Annual WPP Member statement	JGC Chair
Frequently asked questions for Members	The Host Authority
Website	The Host Authority
Social media	The Host Authority
Meeting summary notes	The Host Authority
Surveys	The Host Authority
Internal document portal	The Host Authority
Bi- Weekly conference calls	The Host Authority/ Operator/ Advisors
OWG meetings	Members of the OWG
JGC meetings	Members of the JGC & OWG
Engagement & training days	The Host Authority/ Operator/ Investment Managers

### **Review & Reflection Process**

The WPP will review and reflect on the suitability of its internal communication plan as part of its half-yearly and yearly reviews of its communication plan. The reviews will be carried out by the Officer Working Group ('OWG'). The purpose of the reviews will be to assess whether the WPP's internal communication policy is effective, fostering collaboration and aiding the WPP' decision making process.

As part of the annual review, a survey will be issued to all internal bodies to gauge the levels of satisfaction with the existing communication policy and potential areas of improvement. The OWG's

review will identify areas of improvement and will articulate what resources are required to implement these improvements, these will be considered and approved by the JGC

#### **External Communication**

### **Target Audience**

As part of its external communication plan the WPP will seek to communicate pro-actively with the following bodies:

- Central Government (including Ministers and in particular MHCLG)
- Welsh Government (including Ministers)
- Unions
- Media
- Scheme Advisory Board (SAB)
- Local Government Association (LGA)
- Welsh Local Government Association (WLGA)
- Lobby Groups
- Other pools

### **Key Messages**

The WPP has identified the following as key messages that it wants to articulate to external audiences:

- Achieving Success and Delivering Cost Savings The WPP is proud of its success to
  date and is committed to delivering continued success. The WPP has put value for money at
  the heart of its decision-making process with the objective of deliver costs savings. The
  pooling model adopted by WPP has allowed it to avoid expensive set up and implementation
  costs. The WPP's model has and continues to provide a framework that delivers attractive
  and cost-efficient investment opportunities for Constituent Authorities.
- Collaboration The WPP is founded on the principle that the Constituent Authorities of Wales are fully committed to working together to serve the best interests of their underlying members, employers and other stakeholders. The WPP builds on the strong relationships and proven track record of collaboration that Constituent Authorities initiated as part of their 'Working Together' initiative. WPP's strength and progress towards better outcomes for its beneficiaries is founded in the Constituent Authorities' ability to work together and to collaborate effectively with one other.
- Delivering Benefits to Scheme Members and Employers The WPP is proud of its
  pooling model which is designed to meet the needs of WPP's Constituent Authorities, who will
  in turn meet the needs of their members and employers. WPP strives for the highest
  standards of governance and to fulfil the interest of beneficiaries.
- **Welsh Identify** The WPP is proud to represent the entirety of Wales and Wales' unique cultural identity. The WPP represents the shared vision of the Welsh Constituent Authorities and the roadmap that they have developed to deliver this vision.

• A Proud Member of the LGPS Community – The WPP is proud of its LGPS heritage and has embedded the following LGPS characteristics into its structure: robust governance, transparency and high levels of local accountability.

#### **Methods & Communication Channels**

The WPP has identified the following methods and communications channels as the means by which it will implement its external communication policy and articulate key messages to its target audience:

- The WPP website
- Frequently asked questions
- Social Media (e.g. LinkedIn)
- Annual WPP progress update
- External press releases and press statements
- Publicly available Joint Governance Committee ('JGC') meeting papers
- MHCLG Consultations
- Attendance at external conferences and events

### Responsibilities

The table below outlines who is responsible for certain elements of the WPP's external communication policy:

Task/ Communication Channel:	Responsibility of:
Articulating the WPP's key messages and implementing WPP's Communication Plan	All WPP Personnel
Maintenance of the WPP's website	The Host Authority
Frequently asked questions	The Host Authority
MHCLG Consultations	The Host Authority (with assistance from relevant parties -e.g. The Operator & Investment Managers)
Maintenance of the WPP's social media	The Host Authority
Annual WPP progress update	JGC Chair
Press statements & releases	JGC Chair, OWG Chair and the Host Authority
Publicly available JGC meeting papers	All WPP Personnel
Attendance at external conferences and events	All WPP Personnel

### **Review & Reflection**

The WPP recognises that its audience, key messages, responsibilities and means of communications will evolve. Therefore, the WPP will carry out a full review of its communication plans on an annual basis, in addition to an intermediate half year review.

The annual and intermediate reviews will be carried out by the Officer Working Group ('OWG'), the purpose of the reviews will be to assess whether the WPP's Communication Plan continues to be appropriate or should be updated. During the course of the annual review the OWG will consider potentially challenging questions that could be asked of the WPP and will formulate suitable responses to these questions. Following the completion of the WPP's annual communication plan review the OWG will put forward amendments to the plan for the JGC's approval.

Version 1.0 December 2019

### **Appendix 1: Glossary**

**Frequently asked questions** – This document will address and answer the questions that external audiences often ask of the WPP, e.g. What is the WPP? The document will also outline the WPP's policy of Freedom of Information (FOI) requests and whom FOIs should be addressed to. The frequently asked questions document will be made publicly available on the WPP website.

**Annual WPP progress update –** This document will be a publicly available document that will be made available on the WPP website. The intension of the document is to articulate the work and progress that the WPP has made during the course of the past 12 months.

Annual WPP Member statement – This document will also articulate the work and progress that the WPP has completed in the past year. The statement will differ from the annual WPP progress update, it will be tailor-made for the WPP's scheme members and will be classified as an internal document. The communication will not only identify what actions the WPP has completed over the year, but it will also identify what these actions will mean for members. This document will be produced by the Host Authority and issued to the Constituent Authorities with the intension that they will share this information with their Scheme members as they see fit. The drafting of this document at Host Authority level is intended to encourage more unified messaging across the Constituent Authorities' membership base.

Frequently asked questions for Members – This document will answer a number of questions that are frequently asked by WPP scheme members. In particular, it will address questions on the implication of the pooling process and formation of the WPP on members' pensions. This document will be produced by the Host Authority and issued to the Constituent Authorities with the intension that they will share this information with their Scheme members as they see fit. The drafting of this document at Host Authority level is intended to encourage more unified messaging across the Constituent Authorities' membership base.

**Meeting summary notes –** These notes will be produced following each OWG and JGC meeting and will summary the key elements of the meeting; decisions made and actions points. These summary notes will be issued to all Constituent Authorities with the anticipation that they will be shared with local Constituent Authority Pension Committees. The summary notes seek to ensure that all Pension Committees have the same level of information on recent WPP decisions and actions.

**Surveys** – refers to all polls, questionnaires and surveys issued on behalf of the WPP. Polls will frequently be used to gage availability for future meetings. Questionnaires will be used to gather the range of beliefs and views within the WPP. Surveys will be used to identify satisfaction levels and areas of future improvement.

**Internal document portal** – refers to a login portal that WPP personnel can use to access key WPP documentation such as meeting papers, previous minutes, governance materials and contact information.

**Bi-Weekly conference calls** – refers to the calls that are hosted every two weeks between WPP personnel and relevant external suppliers such as the Operator, the Custodian and the Investment Managers.

**MHCLG Consultations** – refers to information requests and progress updates from the Ministry of Housing, Communities & Local Government.

**All WPP Personnel** – refers to JGC members, OWG members, Host Authority personnel. Please note that Constituent Authority Pension Committee members may also been considered as part of this definition if they are representing Constituent Authorities at external conferences and events.





# WALES PENSION PARTNERSHIP JOINT GOVERNANCE COMMITTEE

# **9 DECEMBER 2019**

WPP BELIEFS STATEMENT						
RECOMMENDATIONS / KE	EY DECISIONS REQUIRE	D:				
To approve the WPP Belie	fs Statement					
REASONS:						
One of the key activities und is the formulation of objective. The attached beliefs statem JGC.	es and beliefs for the Wale	es Pension Partnership.				
Report Author:	Designation:	Tel No. 01267 224160				
Chris Moore	Director of Corporate Services  Carmarthenshire County  Council	E. Mail: CMoore@carmarthenshire.gov.uk				

# EXECUTIVE SUMMARY JOINT GOVERNANCE COMMITTEE

## **9 DECEMBER 2019**

### WPP BELIEFS STATEMENT

### BRIEF SUMMARY OF PURPOSE OF REPORT

The formulation of objectives and beliefs for the Wales Pension Partnership is included in the 2019/20 WPP workplan which was agreed by the Joint Governance Committee on 27 March 2019.

A beliefs and policies workshop was held following the JGC in September 2019. This workshop was hosted by Hymans and attended by JGC members and OWG officers. Following this workshop, the attached beliefs statement has been formulated.

This statement sets out the beliefs of the Wales Pension Partnership which are used to guide the WPP's decision making, policies and business plans.

These beliefs will be reviewed annually.

DETAILED REPORT ATTACHED?	YES

# **IMPLICATIONS**

Policy, Crime & Disorder and Equalities	Legal	Finance	Risk Management Issues	Staffing Implications
YES	NONE	NONE	NONE	NONE
Policy				
A beliefs statemer Partnership.	nt has been p	repared which will b	e a formal document for tl	he Wales Pension

# **CONSULTATIONS**

Details of any consultations undertaken are to be included here					

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:						
THESE ARE DETAILED BELOW						
Title of Document File Ref Locations that the papers are available for						
No. public inspection/WEBSITE LINK						

### **Wales Pension Partnership Beliefs Statement**

The Wales Pension Partnership's ('WPP') primary objective is to deliver an investment framework that achieves the best outcomes for its key stakeholders; the Constituent Authorities. The Constituent Authorities will be able to use this framework to deliver the best outcomes for their Scheme Members & Employers. In addition, the WPP will endeavour to achieve value for money and cost savings for its stakeholders.

The WPP holds the following beliefs, these are used to guide the WPP's decision making, policies and business plans. These beliefs are reviewed annually.

- The WPP's role is to facilitate and provide an investment pooling platform through which the interests of the Constituent Authorities can be implemented.
- 2 Good governance should lead to superior outcomes for the WPP's stakeholders.
- Internal collaboration between the Host and Constituent Authorities is critical to achieving the WPP's objectives. External collaboration may also be beneficial in delivering cost savings and better outcomes for stakeholders.
- 4 Effective internal and external communication is vital to achieving the WPP's objectives.
- 5 External suppliers can be a cost-effective means of enhancing the WPP's resources, capabilities and expertise.
- Responsible Investment and consideration of Environmental, Social and Governance issues should result in better outcomes for the WPP's stakeholders.
- 7 Fee and cost transparency will aid decision making and improve stakeholder outcomes.
- 8 Continuous learning, innovation and development will help the WPP and its Constituent Authorities to evolve.
- A flexible approach to the WPP pool structure and implementation methods will enable the WPP pool to adapt in future and continue to meet the needs of its stakeholders.

Version 1.0 November 2019





# WALES PENSION PARTNERSHIP JOINT GOVERNANCE COMMITTEE

# **9 DECEMBER 2019**

WPP GOVERNANCE MATRIX						
RECOMMENDATIONS / KE	EY DECISIONS REQUIRE	D:				
To approve the WPP Gove	ernance Matrix					
REASONS:						
One of the key activities und is the creation of a governar created and requires approved	nce matrix. The governanc					
Report Author:	Designation:	Tel No. 01267 224160				
Chris Moore Director of Corporate Services						
	Carmarthenshire County Council	E. Mail: CMoore@carmarthenshire.gov.uk				

# EXECUTIVE SUMMARY JOINT GOVERNANCE COMMITTEE

### **9 DECEMBER 2019**

# WPP GOVERNANCE MATRIX

# **BRIEF SUMMARY OF PURPOSE OF REPORT**

The creation of a governance matrix is included in the 2019/20 WPP workplan which was agreed by the Joint Governance Committee on 27 March 2019.

The Governance matrix is a document that provides an overview of the WPP's governance structure, outlining key decisions and actions that are carried out by the WPP and articulates which internal bodies are responsible for approving, reviewing, formulating, recommending, advising, monitoring, adhere to and implementing these actions and decisions.

DETAILED REPORT ATTACHED?	YES

# **IMPLICATIONS**

Policy, Crime & Disorder and Equalities YES	Legal NONE	Finance  NONE	Risk Management Issues  NONE	Staffing Implications  NONE
Policy				
=		prepared which will	be a formal document for	the Wales

# **CONSULTATIONS**

Details of any consultations undertaken are to be included here

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:						
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No. public inspection/WEBSITE LINK						

# WPP Governance Matrix

	Action	Host Authority	OWG	Constituent Authorities (Pension Committees)	JGC	Operator	Oversight Advisor
Beliefs & Objectives	WPP's beliefs, objectives & pool structure	-	Formulate & recommend	Written Approval (IAA 6.1)	Approve	Adhere to	Advise
Strategic Goals &	Strategic plan: objectives & timeframes	-	Formulate & recommend	Review	Approve	Adhere to	Advise
Governance, Decision Making, Policies	Specify decision making, roles & responsibilities, delegation and governance structure	-	Formulate & recommend	Written Approval (IAA 34.1)	Approve	-	Advise
	Develop principles & policies	-	Formulate & recommend	Review	Approve	Adhere to	Advise
Budget setting, resources and	Budget approval & resource requirements	Formulate	Recommend	Written Approval (IAA, SC2)	Approve	-	Advise
workplan	Maintenance and progression of workplan	Implement (IAA 7)	Recommend	-	Approve	-	Advise
Implementation	Strategic asset allocation	N/A	N/A	Approve	N/A	N/A	Local advisors
	Agree pool sub-fund requirements including asset classes, vehicle (ACS or other), sub-fund objectives and manager mandate		Formulate & recommend	Review	Approve	Implement	Advise
	Investment manager selection	-	Review	Review	Review	Formulate & approve	Advise
	Agree plans for asset transitions to pool vehicles	-	Formulate & recommend (IAA, SC8)	Review & Approve (IAA, SC2)	Recommend (IAA, SC3)	Implement	Advise & monitor implementation
Page	Agree supplier requirements & remit (e.g. operator, transition managers, stock-lending agents, advisors)	Formulate	Recommend	Approval for requirements on replacement Operator (IAA, SC2)	Approve (IAA, SC3)	-	Advise
47	Procuring & appointing Operator (including contracts and SLAs)	Implement (IAA 7.1h)	Recommend	Written Approval for Operator appointment (IAA, SC2)	Recommend to CAs	N/A	Advise

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Page	Procuring & appointing other suppliers (including contracts and SLAs)	Implement (IAA 7.1h)	Recommend	Review	Approve	Implement	Advise
ge 2	Conflict management	Monitor	Formulate & recommend	-	Approve	-	Advise
Maitoring	Monitoring of Operator, including KPI reporting, service delivery, etc	Monitor	Review & recommend any actions	Review & approve any recommended actions	Recommend any appropriate action to CAs		Monitor and advise
	Performance of other suppliers	Monitor	Review & recommend any actions	Review	Approve	-	Monitor and advise
	Resourcing Requirements, Budget & Value for Money	Implement & monitor	Review & Recommend	-	Approve	-	Advise
	Risk Management	Formulate & monitor	Review and recommend	-	Approve	-	Advise
	Compliance with regulatory requirements (Operator complies with requirements for its own regulatory functions)	Formulate (IAA 7.1f)	Review and recommend	Adhere to	Approve	Adhere to	Advise
	Compliance with agreed policies	-	Review	Adhere to	Approve	Adhere to	Advise
Review	Regular review of Operator and suppliers	Review	Recommend	-	Approve	-	Review and advise
	Identify & document lessons learnt	-	Formulate & Recommend	-	Approve	-	Review and advise
Training	Skills, Knowledge & Training for Officers &	Formulate	Recommend	-	Approve	-	Advise

Approve	To consider recommendations and approve or ratify		
Review	To assess and propose amendments		
Formulate OR "Develop proposal"	To systematically gather relevant data and prepare a proposal		
Recommend	To set out options considered and recommend proposal for approval		
Advise	To advise on or review options, assess merits and advise those responsible for proposals, recommendations and approvals		
Monitor	To observe and check progress and/ or quality		
Adhere to	To act upon and adhere to approved plan, course of action and policies		
Implement	To enact a decision, plan or agreement and meet an obligation		

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# WALES PENSION PARTNERSHIP JOINT GOVERNANCE COMMITTEE

# **9 DECEMBER 2019**

# LINK / RUSSELL UPDATE

### **RECOMMENDATIONS / KEY DECISIONS REQUIRED:**

To receive a presentation from Link and Russell on the progress of the Wales Pension Partnership

## **REASONS:**

Link and Russell to provide an update on the following key areas:

- Current Fund Holdings
- Fund Launch Progress
- Link / WPP Engagement Protocol

Report Author:	Designation:	Tel No. 01267 224160
Chris Moore	Director of Corporate Services	
	Carmarthenshire County Council	E. Mail: CMoore@carmarthenshire.gov.uk

# EXECUTIVE SUMMARY JOINT GOVERNANCE COMMITTEE

# **9 DECEMBER 2019**

# LINK / RUSSELL UPDATE

## **BRIEF SUMMARY OF PURPOSE OF REPORT**

A report from Link and Russell providing an update on the progress and milestones of the following Sub Funds:

- Tranche 1 Global Equity
- Tranche 2 UK and European Equities
- Tranche 3 Fixed Income
- Tranche 4 Emerging Markets

Also, an update on the Engagement Protocol, including key meeting dates.

DETAILED REPORT ATTACHED?	YES

# **IMPLICATIONS**

Legal	Finance	Risk Management Issues	Staffing Implications
NONE	NONE	NONE	NONE
	NONE		

# **CONSULTATIONS**

Details of any consultations undertaken are to be included here				
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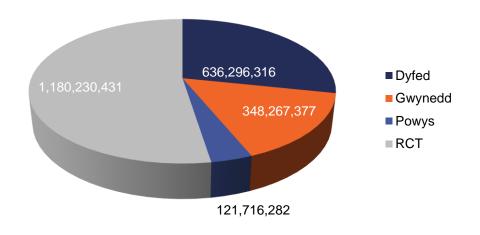




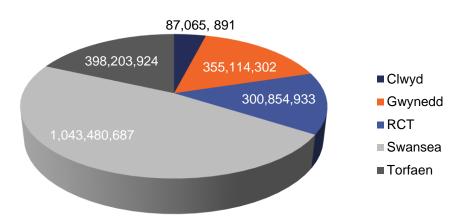


# Current LF Wales PP Fund Holdings

# **Global Growth Equity**



# **Global Opportunities Equity**



£2,288,355,103

AUM as at 30th September 2019

£2,186,490,978

AUM as at 30th September 2019

# Fund Launch Progress Report

LINK Asset Services

Tranche 2, 3 & 4 updates



Part of Link Group

# **Key Milestones**

Task	Date	RAG	Comment/Responsible
gree Funds – Tranche 2	25/07/18	С	Two funds agreed UK Equity and European ex UK Equity
Approval of Fund Prospectus	05/10/18	С	
FCA Submission – Tranche 2	18/01/19	С	FCA approval received 22 <sup>nd</sup> February, agreeing launch date with intended investors
Securities Lending prospectus update	Aug 2019	С	Prospectus submitted to FCA for approval
Operational Setup	Aug 2019	С	NT – Russell – Link operational setup complete
Transition Manager approval	Aug 2019	С	Russell Investments appointed as TM
Fund Launch – Tranche 2	23/09/19	С	
Agree Funds – <b>Tranche 3</b>	28/06/19	С	Four Fixed Income sub funds: Global Credit, Global Government Bond, Absolute Return Bond and Multi Asset Credit fund structures approved by JGC in March and finalised manager line-up and fee proposal approval required at June JGC
Transition Advisor & Manager	Sep/Oct 2019	С	Hymans appointed as Transition Advisor & Blackrock appointed Transition Manager
FCA Submission – Tranche 3	Nov 2019	R	Revised target 21 <sup>st</sup> November submission date for the FCA with target launch date 14 <sup>th</sup> January
Fund Launch – Tranche 3	Jan 2020	R	

# Progress to date

# **Tranche 2 (UK and European Equities)**

- FCA approval received 22<sup>nd</sup> February 2019
- Advice received from Torfaen that the Europe Ex-UK fund will not be launched due to a strategy change
- Russell Investments appointed as Transition Manager for UK Equity fund
- UK Equity fund launched 23<sup>rd</sup> September 2019

# **Tranche 3 (Fixed Income)**

- Fund structure, manager line-up and fee proposals approved by JGC
- WPP appointed Hymans as Transition Advisor
- Link, Hymans, Byhiras and the host authority have been involved in the selection process for a Fixed Income Transition Manager
- Link have appointed Blackrock as the Fixed Income Transition Manager
- First call with Blackrock took place on the 31st October 2019 to go through key project matters
- FCA submission targeted for 21st November 2019 with the revised 14th January 2020 launch date
- Go/no/go decision scheduled for the 9<sup>th</sup> December 2019 to decide whether the fund launch will take place in January

# granche 4 (Emerging Markets)

- Russell presented emerging markets proposal paper at OWG on the 8th November 2019
- Discussions have commenced regarding the tranche 4 Managers and preferred fund structure

# Link Engagement Protocol





Part of **Link Group** 

# Link Engagement Protocol

# **Business as Usual**

Strategic Relationship Review	Frequency	Objective	
	<ul><li>Bi-annual</li></ul>	Ensure strategic alignment between Host Authority and Link	
WPP Attendees Link Attendees		Link Attendees	
<ul><li>Chris Moore</li></ul>		<ul> <li>Karl Midl,, Managing Director</li> </ul>	
<ul><li>Anthony Parnell</li></ul>		<ul> <li>Duncan Lowman, Head of Client Coverage</li> </ul>	
<ul> <li>Two Section 151 / Deputy Section 15</li> </ul>	1 officers		
JGC Engagement	Frequency	Objective	
	<ul><li>Quarterly</li></ul>	<ul> <li>Engage with JGC on pertinent matters and strategic deliverables</li> </ul>	
WPP Attendees		Link Attendees	
<ul> <li>Joint Governance Committee (JGC)</li> </ul>		<ul> <li>Karl Midl, Managing Director / Duncan Lowman, Head of Client Coverage</li> </ul>	
		<ul> <li>Eamonn Gough, Senior Relationship Manager</li> </ul>	
		<ul> <li>Denise Jones, Head of Change Management (as required)</li> </ul>	
OWG Engagement	Frequency	Objective	
	<ul><li>Every 2 Months</li></ul>	<ul> <li>Identify and deliver on opportunities to improve and expand the relationship</li> </ul>	
		<ul> <li>Provide update on open projects or issues</li> </ul>	
		<ul><li>Monthly KPI Review (Data supplied monthly)</li></ul>	
WPP Attendees		Link Attendees	
<ul> <li>Officers Working Group (OWG)</li> </ul>		<ul> <li>Eamonn Gough, Senior Relationship Manager</li> </ul>	
		<ul> <li>Duncan Lowman, Head of Relationship Management</li> </ul>	
		<ul> <li>Denise Jones, Head of Change Management (as required)</li> </ul>	
ס		<ul> <li>Ada Wabara, Relationship Manager (as required)</li> </ul>	
<u>a</u>		<ul> <li>Sheetal Shetty, Client Service Manager (as required)</li> </ul>	
Page		<ul> <li>Ad-hoc Link attendance from functional departments: Tax, Compliance, Product, etc.</li> </ul>	

Note: The OWG Engagement and Monthly KPI meetings may be conducted remotely and/or amalgamated where required.

# Business as Usual

Annual Shareholder Day	Frequency	Objective		
	<ul><li>Annual</li></ul>	<ul> <li>Open day for presentations on strategy and performance (with IM)</li> </ul>		
Open to all involved parties		<ul> <li>Link Client Team</li> <li>Northern Trust</li> <li>Russell Investments and/or other consultants (e.g. Hymans, bFinance)</li> <li>Investment Managers</li> </ul>		
Pension Fund Committees		Objective		
Pension Fund Committees	<ul><li>Annual</li></ul>	Objective  General update on the ACS and planned initiatives		

# Key 2019/20 Link - WPP Engagement

# Link attendance at Officers Working Group meetings:

- 6th June (Complete)
- 28<sup>th</sup> August (Complete)
- 8<sup>th</sup> November (Complete)
- 31st January

### Ongoing project calls:

Ongoing every two weeks - Thursday

# Link - Pension Committee attendance dates Sep to March:

- Dyfed 18<sup>th</sup> September 2019 (Complete)
- Powys 4<sup>th</sup> October 2019 (Complete)
- Swansea 21<sup>st</sup> November 2019 (Complete)
- Clwyd 28<sup>th</sup> November 2019
- Cardiff 10<sup>th</sup> December 2019
- Gwynedd 16th January 2020
- Torfaen 9th March 2020
- RCT 23<sup>rd</sup> March 2020

# Strategic relationship review:

- 7<sup>th</sup> May (Complete)
- 7<sup>th</sup> June (Complete)
- 6<sup>th</sup> November (Complete)

# Link attendance at Pension Board Chair meeting:

- 2<sup>nd</sup> April (Complete)
- 3<sup>rd</sup> October (Complete)

### **Annual Shareholder Day:**

- September 19<sup>th</sup> Equities (Complete)
- November 12<sup>th</sup> Fixed Income (Complete)



# WALES PENSION PARTNERSHIP JOINT GOVERNANCE COMMITTEE

# **9 DECEMBER 2019**

# PERFORMANCE REPORTS AS AT 30 SEPTEMBER 2019

## **RECOMMENDATIONS / KEY DECISIONS REQUIRED:**

To note the performance reports of the following sub funds as at 30 September 2019:

- . WPP Global Growth Fund, and
- WPP Global Opportunities Fund.

### **REASONS:**

Northern Trust have prepared performance reports for both the WPP Global Growth Fund and WPP Global Opportunities Fund as at 30 September 2019.

Report Author:	Designation:	Tel No. 01267 224160
Chris Moore	Director of Corporate Services	
	Carmarthenshire County Council	E. Mail: CMoore@carmarthenshire.gov.uk

# EXECUTIVE SUMMARY JOINT GOVERNANCE COMMITTEE

## **9 DECEMBER 2019**

### PERFORMANCE REPORTS AS AT 30 SEPTEMBER 2019

### BRIEF SUMMARY OF PURPOSE OF REPORT

Northern Trust have provided performance reports for the WPP Global Growth Fund and WPP Global Opportunities Fund as at 30 September 2019.

### **Market Values:**

- WPP Global Growth Fund:
  - ➤ Market Value as at 31 March 2019 £2,081,211,751
  - Market Value as at 30 June 2019 £2,204,139,517
  - ➤ Market Value as at 30 September 2019 £2,288,355,103
- WPP Global Opportunities Fund:
  - ➤ Market Value as at 31 March 2019 £1,974,027,029
  - Market Value as at 30 June 2019 £2,114,503,736
  - Market Value as at 30 September 2019 £2,186,490,978

# Performance - Inception to date (gross of fees):

WPP Global Growth Fund:

➤ Actual 10.27%
 ➤ Benchmark 12.39%
 ➤ Excess Return -2.12%

• WPP Global Opportunities Fund:

Actual 11.23%
Benchmark 10.82%
Excess Return 0.41%

DETAILED REPORT ATTACHED?	YES

# **IMPLICATIONS**

Policy, Crime & Disorder and	Legal	Finance	Risk Management Issues	Staffing Implications
Equalities				
NONE	NONE	YES	NONE	NONE
_				
Finance				
			ring the last quarter. WPF	
			to £2,288,355,103 and the	
Opportunities Fur	id nas increas	sed by 3.4% from £2	,114,503,736 to £2,186,4	90,978

# **CONSULTATIONS**

Details of any consultations undertaken are to be included here

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:					
THESE ARE DETAILED BELOW					
Title of Document File Ref Locations that the papers are available for					
No. public inspection/WEBSITE LINK					



# WPP Global Growth Fund

Investment Risk & Analytical Services

September 30, 2019

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1.2. Total Fund Gross of Fees	
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# SECTION 1

# WPP Global Growth Fund

Investment Risk & Analytical Services

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# WP Global Growth Fund Summary

Account/Group -Rate of Return	E.MV-GOF	End Wt	1 Mo	3 Mos	1 Yr	ITD	Inc Date
WPP Global Growth Fund	2,288,355,103	100.00	0.69	2.22	-	10.27	06/02/2019
LF WEE GGF - BAILLIE GIFFORD	933,814,958	40.81	-1.03	1.02	-	12.63	06/02/2019
LF WPP GGF - PZENA INV MGT LLC	749,507,953	32.75	4.20	2.63	-	5.10	06/02/2019
LF WPP GGF - VERITAS AM LLP	584,933,226	25.56	-0.83	3.78	-	13.91	06/02/2019

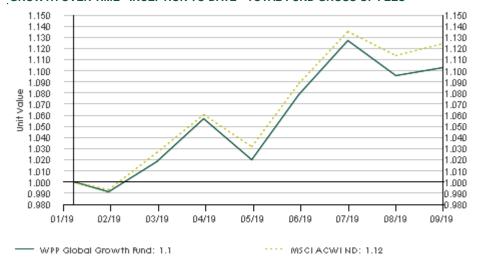
**ASSET CLASS ENDING WEIGHTS** 

Foreign Exchange

-20.00

0.00

### **GROWTH OVER TIME - INCEPTION TO DATE - TOTAL FUND GROSS OF FEES**



# Equity Cash & Short Term Deriv. Pending Cash

20.00

40.00

60.00

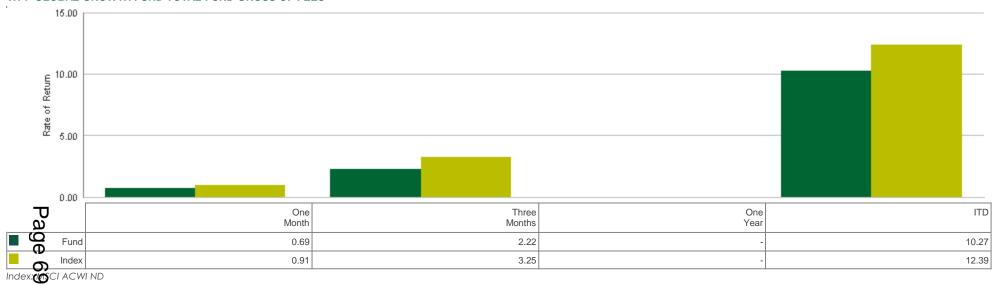
80.00

100.00

# Total Fund Gross of Fees

Account/Group -Rate of Return	E.MV-GOF	End Wt	1 Mo	3 Mos	1 Yr	ITD	Inc Date
WPP Global Growth Fund	2,288,355,103	100.00	0.69	2.22	-	10.27	06/02/2019
MSCI ACWI ND			0.91	3.25	-	12.39	06/02/2019
Excess Return			-0.22	-1.03	-	-2.12	06/02/2019
LF WPP GGF - BAILLIE GIFFORD	933,814,958	40.81	-1.03	1.02	-	12.63	06/02/2019
MSCI ACWI ND			0.91	3.25	-	12.39	06/02/2019
Excess Return			-1.94	-2.24	-	0.24	06/02/2019
LF WPP GGF - PZENA INV MGT LLC	749,507,953	32.75	4.20	2.63	-	5.10	06/02/2019
MSCI ACWI ND			0.91	3.25	-	12.39	06/02/2019
Excess Return			3.29	-0.62	-	-7.29	06/02/2019
LF WPP GGF - VERITAS AM LLP	584,933,226	25.56	-0.83	3.78	-	13.91	06/02/2019
MSCI ACWI ND			0.91	3.25	-	12.39	06/02/2019
Excess Return			-1.74	0.53	-	1.52	06/02/2019

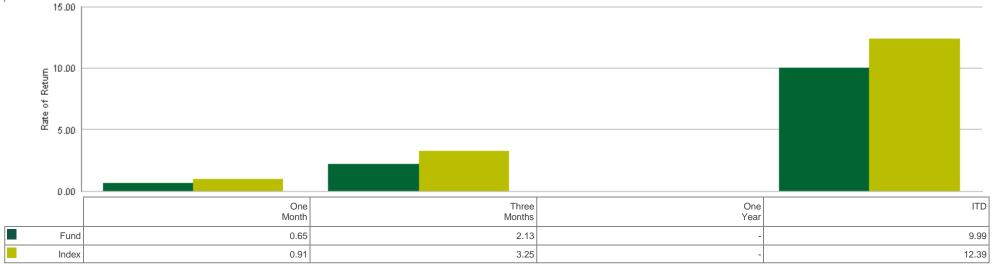
### WPP GLOBAL GROWTH FUND TOTAL FUND GROSS OF FEES



# Total Fund Net of Fees

Account/Group -Rate of Return	E.MV-NOF	End Wt	1 Mo	3 Mos	1 Yr	ITD	Inc Date
WPP Global Growth Fund	2,286,423,601	100.00	0.65	2.13	-	9.99	06/02/2019
MSCI ACWI ND			0.91	3.25	-	12.39	06/02/2019
Excess Return			-0.26	-1.13	-	-2.40	06/02/2019
LF WPP GGF - BAILLIE GIFFORD	933,254,120	40.82	-1.06	0.93	-	12.38	06/02/2019
MSCI ACWI ND			0.91	3.25	-	12.39	06/02/2019
Excess Return			-1.97	-2.32	-	-0.01	06/02/2019
LF WPP GGF - PZENA INV MGT LLC	749,079,808	32.76	4.17	2.54	-	4.87	06/02/2019
MSCI ACWI ND			0.91	3.25	-	12.39	06/02/2019
Excess Return			3.27	-0.71	-	-7.52	06/02/2019
LF WPP GGF - VERITAS AM LLP	584,571,251	25.57	-0.86	3.69	-	13.65	06/02/2019
MSCI ACWI ND			0.91	3.25	-	12.39	06/02/2019
Excess Return			-1.77	0.44	-	1.26	06/02/2019

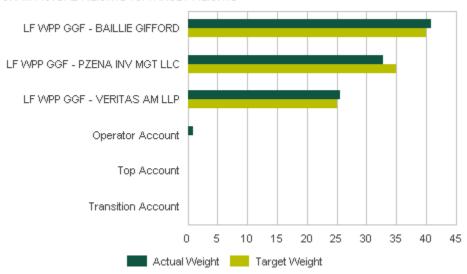
### WPP GLOBAL GROWTH FUND TOTAL FUND NET OF FEES



Index: MSCI ACWI ND

# **Asset Allocation Overview**

PROGRAM ACTUAL WEIGHTS vs. TARGET WEIGHTS

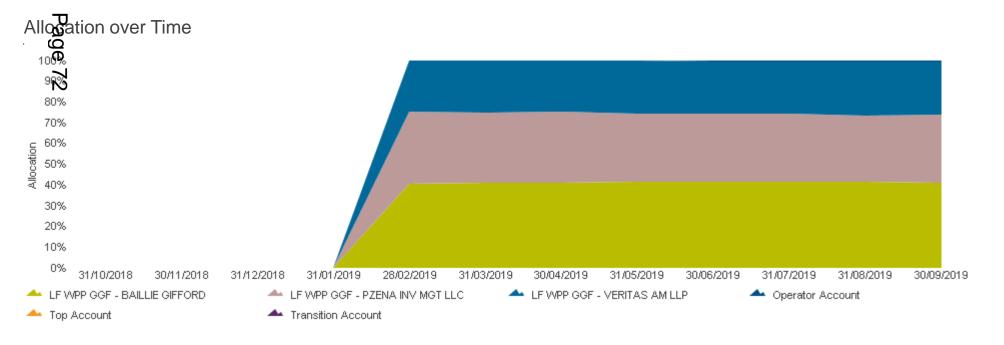


	Ending Market Value			
Program/Consolidation	GOF GBP	Actual Weight	Target Weight	
LF WPP GGF - BAILLIE GIFFORD	933,815	40.81	40.00	
LF WPP GGF - PZENA INV MGT LLC	749,508	32.75	35.00	
LF WPP GGF - VERITAS AM LLP	584,933	25.56	25.00	
Operator Account	20,077	0.88		
Top Account	0	0.00		
Transition Account	22	0.00		
WPP Global Growth Fund	2,288,355	100.00		
WPP Global Growth Fund Percent				

<sup>\*</sup>Market Values are represented in thousands.

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<sup>\*</sup>Underlying assets of the fund have been included in the market value and allocation.



-	30/06/2019		31/07/2019  Teight Market Value Actual Weight				30/09/2019		
Account / Group	Market Value Ac	tual Weight					Market Value Actual Weight		
WPP Global Growth Fund	2,204,139,517	100.00	2,300,648,715	100.00	2,272,742,696	100.00	2,288,355,103	100.00	
LF WPP GGF - BAILLIE GIFFORD	913,022,321	41.42	955,689,793	41.54	943,555,123	41.52	933,814,958	40.81	
LF WPP GGF - PZENA INV MGT LLC	723,660,389	32.83	750,361,380	32.62	720,813,503	31.72	749,507,953	32.75	
LF WPP GGF - VERITAS AM LLP	556,183,562	25.23	579,080,300	25.17	589,835,440	25.95	584,933,226	25.56	
Operator Account	11,143,399	0.51	15,385,922	0.67	18,469,380	0.81	20,076,744	0.88	
Top Account	0	0.00	0	0.00	0	0.00	0	0.00	
Transition Account	129,846	0.01	131,320	0.01	69,250	0.00	22,222	0.00	

## Regional Performance

		_	Base Rates of Return				
Category	Ending Market value GBP - GOF	Ending Weight	One Month	Three Months	One Year	Inception to Date	
WPP Global Growth Fund	2,288,355,103	100.00	0.69	2.22	-	10.27	
Total Fund - Foreign Exchange	2,288,354,990	100.00	0.69	2.22	-	10.28	
Equity	2,133,758,096	93.24	0.73	2.32	-	10.80	
Australia	20,276,571	0.89	-2.42	5.89	-	23.79	
Brazil	18,851,965	0.82	-1.14	-4.90	-	2.60	
Canada	37,705,124	1.65	-9.32	2.69	-	23.17	
China	102,529,555	4.48	-4.34	-2.55	-	2.11	
Denmark	22,446,778	0.98	3.46	-2.18	-	7.29	
France	72,888,588	3.19	-1.07	1.00	-	21.36	
Germany	43,493,180	1.90	2.08	-1.13	-	11.97	
Hong Kong	28,051,150	1.23	-3.09	-8.71	-	4.60	
India	34,630,277	1.51	6.21	-0.93	-	20.36	
Ireland	25,191,296	1.10	5.48	1.73	-	1.09	
Italy	16,949,290	0.74	2.72	7.82	-	19.14	
Japan	141,442,305	6.18	5.08	12.43	-	15.77	
Netherlands	46,483,467	2.03	-3.06	1.10	-	13.22	
Norway	10,652,674	0.47	-5.42	9.72	-	21.77	
Republic of Korea	18,085,895	0.79	6.05	-8.86	-	-16.55	
Russian Federation	10,411,182	0.45	-0.34	-8.27	-	8.67	
Singapore	8,298,258	0.36	-2.94	2.66	-	19.33	
South Africa	22,695,588	0.99	-1.94	-3.95	-	7.32	
Spain	14,098,656	0.62	0.21	-4.75	-	17.48	
Sweden	30,885,883	1.35	3.81	-0.52	-	7.58	
Switzerland	67,725,996	2.96	0.31	3.54	-	15.70	
Taiwan	32,732,271	1.43	4.18	13.09	-	24.35	
United Kingdom	205,448,202	8.98	5.00	0.71	-	2.87	
United States	1,101,783,944	48.15	0.28	2.90	-	11.13	
Cash & Short Term Deriv.	154,854,433	6.77	-0.01	0.26	-	0.33	
Foreign Exchange	113	0.00	-	-	-	-	
Pen  Cash	-257,539	-0.01	977.99	997.89		998.81	

<sup>•</sup> Excess s calculated using arithmetic methodology

Analysis: Regional CTR

## SECTION 2

# Appendix

Investment Risk & Analytical Services

September 30, 2019

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S

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# WPP Global Opportunities Fund

Investment Risk & Analytical Services

September 30, 2019

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### SECTION 1

# WPP Global Opportunities Fund

Investment Risk & Analytical Services

September 30, 2019 age 79

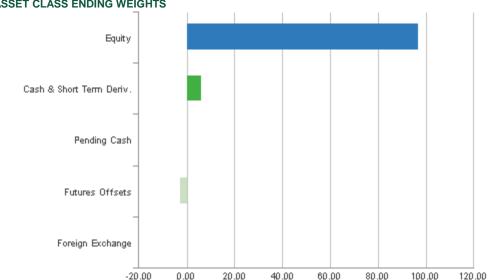
## WP Global Opportunities Fund Summary

Accounty Group -Rate of Return	E.MV-GOF	End Wt	1 Mo	3 Mos	1 Yr	ITD	Inc Date
WPP (appal Opportunities Fund	2,186,490,978	100.00	0.93	3.46	-	11.23	02/14/2019
LF WADES PPGOEF - MSTANLEY	179,377,497	8.20	-2.82	-0.77	-	12.11	02/14/2019
LF WALES PPGOEF JACOBS LEVY	305,627,653	13.98	0.53	4.51	-	12.13	02/14/2019
LF WALES PPGOEF NUMERIC	365,264,935	16.71	0.28	4.40	-	11.29	02/14/2019
LF WALES PPGOEF NWQ INV MGMT	330,350,003	15.11	4.93	7.67	-	8.81	02/14/2019
LF WALES PPGOEF OAKTREE	335,269,505	15.33	1.29	0.55	-	5.51	02/14/2019
LF WALES PPGOEF RUSSELL INV	68,785,403	3.15		-	-	-	02/14/2019
LF WALES PPGOEF SANDERS CAP	377,109,722	17.25	2.77	4.72	-	9.37	02/14/2019
LF WALES PPGOEF SW MITCHELL	202,381,648	9.26	-0.59	-1.46	-	11.93	02/14/2019

#### **GROWTH OVER TIME - INCEPTION TO DATE - TOTAL FUND GROSS OF FEES**

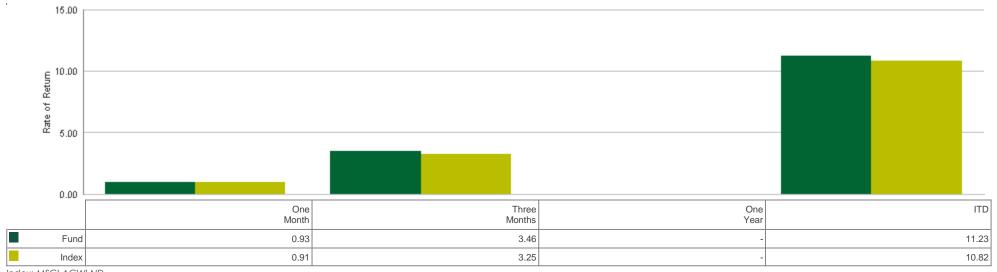


#### **ASSET CLASS ENDING WEIGHTS**



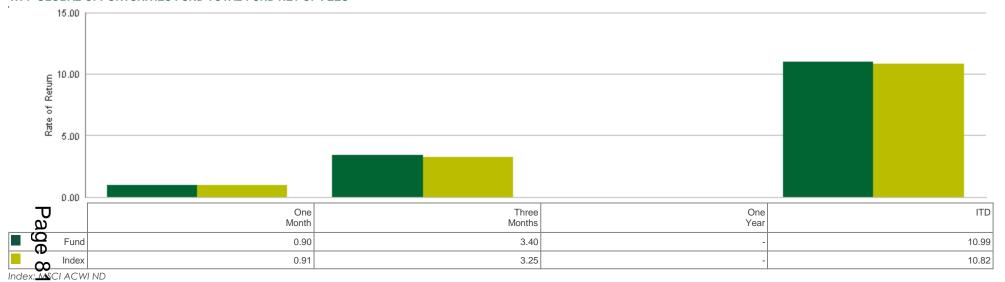
#### **Return Charts**

#### WPP GLOBAL OPPORTUNITIES FUND TOTAL FUND GROSS OF FEES



Index: MSCI ACWI ND

#### WPP GLOBAL OPPORTUNITIES FUND TOTAL FUND NET OF FEES



NTAC:2SE-18

# Asset Allocation Overview PROCAM ACTUAL WEIGHTS VS. TARGET WEIGHTS

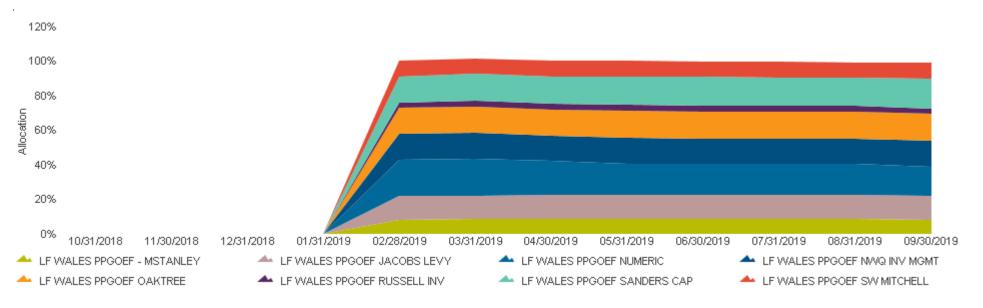


	Ending Market Value			
Program/Consolidation	GOF GBP	Actual Weight	Target Weight	
LF WALES PPGOEF - MSTANLEY	179,377	8.20	12.00	
LF WALES PPGOEF JACOBS LEVY	305,628	13.98	14.00	
LF WALES PPGOEF NUMERIC	365,265	16.71	19.00	
LF WALES PPGOEF NWQ INV MGMT	330,350	15.11	14.00	
LF WALES PPGOEF OAKTREE	335,270	15.33	15.00	
LF WALES PPGOEF RUSSELL INV	68,785	3.15		
LF WALES PPGOEF SANDERS CAP	377,110	17.25	15.00	
LF WALES PPGOEF SW MITCHELL	202,382	9.26	11.00	
Operator Account	22,288	1.02		
Top Account	0	0.00		
WPP Global Opportunities Fund	2,186,491	100.00		
WPP Global Opportunities Fund Percent				

<sup>\*</sup>Market Values are represented in thousands.

<sup>\*</sup>Underlying assets of the fund have been included in the market value and allocation.

#### Allocation over Time



-	06/30/2019		07/31/2019		08/31/2019		09/30/2019	
Account / Group	Market Value Ac	tual Weight						
WPP Global Opportunities Fund	2,114,503,736	100.00	2,202,671,707	100.00	2,166,351,464	100.00	2,186,490,978	100.00
LF WALES PPGOEF - MSTANLEY	180,770,793	8.55	186,813,468	8.48	184,579,893	8.52	179,377,497	8.20
LF WALES PPGOEF JACOBS LEVY	292,424,834	13.83	309,891,357	14.07	304,024,182	14.03	305,627,653	13.98
LF WALES PPGOEF NUMERIC	376,000,787	17.78	392,376,396	17.81	391,438,015	18.07	365,264,935	16.71
LF WALES PPGOEF NWQ INV MGMT	306,811,085	14.51	316,089,687	14.35	314,839,121	14.53	330,350,003	15.11
LF WALES PPGOEF OAKTREE	333,437,670	15.77	342,723,893	15.56	330,990,608	15.28	335,269,505	15.33
LF WALES PPGOEF RUSSELL INV	78,523,651	3.71	81,857,262	3.72	76,090,984	3.51	68,785,403	3.15
LF WALES PPGOEF SANDERS CAP	345,678,114	16.35	360,938,122	16.39	352,236,450	16.26	377,109,722	17.25
LF WALES PPGOEF SW MITCHELL	193,637,287	9.16	198,525,915	9.01	191,934,034	8.86	202,381,648	9.26

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## Popular Re∰onal Performance

Φ			Base Rates of Return				
& A Category	Ending Market value GBP - GOF	Ending Weight	One Month	Three Months	One Year	Inceptior to Date	
WPP Global Opportunities	2,186,490,978	100.00	0.93	3.46	-	11.23	
Total Fund - Foreign Exchange	2,184,151,097	99.89	0.79	3.37	-	11.32	
MSCI ACWI ND			0.91	3.25	-	10.82	
Excess Return			-0.12	0.12	-	0.50	
Equity	2,113,162,846	96.65	1.00	3.42	-	11.26	
Belgium	5,908,958	0.27	-2.83	-5.80	-	-3.88	
Argentina	3,749,993	0.17	-2.53	-4.29	-	42.28	
Australia	44,162,369	2.02	-0.97	0.47	-	13.90	
Brazil	39,551,882	1.81	3.15	1.47	-	2.43	
Canada	72,846,099	3.33	1.36	5.02	-	12.21	
China	151,777,444	6.94	-0.39	-0.83	-	5.65	
Denmark	18,275,712	0.84	-1.90	3.50	-	19.79	
Finland	-		-	-	-		
France	98,919,877	4.52	-0.92	-0.27	-	20.76	
Germany	47,696,807	2.18	-1.22	-3.12	-	16.09	
Greece	4,940,577	0.23	3.01	-3.46	-	67.38	
Hong Kong	26,911,440	1.23	-0.41	-8.71	-	-6.98	
Hungary	4,082,920	0.19	2.27	7.32	-	9.64	
India	32,546,167	1.49	4.92	-0.08	-	20.99	
Indonesia	12,155,498	0.56	-7.99	-0.94	-	8.14	
International (USD)	8,679,415	0.40	1.56	1.59	-	7.79	
Ireland	-		-	-	-		
Israel	13,006,526	0.59	0.11	7.38	-	22.50	
Italy	15,880,735	0.73	1.32	1.97	-	9.87	
Japan	119,693,267	5.47	7.75	8.44	-	7.69	
Mexico	7,606,042	0.35	0.40	-4.34	-	-3.71	
Netherlands	16,864,109	0.77	1.38	4.96	-	9.13	
Norway	22,876,483	1.05	-4.01	-6.17	_	-0.80	
Republic of Korea	62,558,356	2.86	9.80	2.31	_	-3.37	
Russian Federation	20,837,114	0.95	1.12	-1.78	_	16.59	
Singapore	10,183,660	0.47	0.89	-1.18	-	5.07	
South Africa	17,611,784	0.81	-7.75	-9.65	-	2.83	
Spain	21,571,005	0.99	-0.20	-4.14		-10.46	

Analysis: Regional CTR

			Base Rates of Return			
Category	Ending Market value GBP - GOF	Ending Weight	One Month	Three Months	One Year	Inception to Date
Sweden	7,766,827	0.36	5.29	1.76	-	15.56
Switzerland	46,872,233	2.14	1.11	5.44	-	20.59
Taiwan	42,415,296	1.94	7.30	22.72	-	32.35
Thailand	13,606,982	0.62	-6.54	-5.88	-	-2.28
United Kingdom	58,139,441	2.66	4.22	-1.38	-	-0.86
United States	1,043,467,832	47.72	0.35	5.58	-	13.48
Cash & Short Term Deriv.	131,288,651	6.00	-0.39	0.94	-	0.55
Foreign Exchange	2,339,881	0.11	-160.22	83490.86	-	-
Pending Cash	4,731,393	0.22	-2.79	-755.39	-	-812.17
Futures Offsets	-65.031.792	-2.97	4.88	1.47		-4.87

<sup>•</sup> Excess is calculated using arithmetic methodology

## SECTION 2

# Appendix

Investment Risk & Analytical Services

September 30, 2019

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